

# CHICAGO PARK DISTRICT

## Chicago, Illinois

### POPULAR ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED DECEMBER 31, 2013

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#### Children First



#### Best Deal in Town



#### Built to Last



#### Extra Effort



Prepared by the Chief Financial Officer and the Office of the Comptroller

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Rahm Emanuel, Mayor, City of Chicago  
Bryan Traubert, President of the Board of Commissioners  
Michael P. Kelly, General Superintendent and Chief Executive Officer  
Steve Lux, Chief Financial Officer  
Cecilia Prado, CPA, Comptroller

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# COMMISSIONER'S LETTER



Pictured from left to right: Vice President Avis LaVelle, Commissioner Donald J. Edwards, Commissioner Martin Laird Koldyke, General Superintendent Michael P. Kelly, President Bryan Traubert, Commissioner Tim King, Commissioner Erika R. Allen, Commissioner Juan Salgado

Dear Colleagues and Friends,

As our nation begins to make a comeback from one of the most difficult economic times in its history, more families than ever before are turning to parks as a resource for affordable recreation. As always, the Chicago Park District continues to offer thousands of programs annually including a menu of sports, cultural and environmental programs. Each summer, we provide day camp opportunities for more than 30,000 children. In addition to our youth population, we also offer programs specifically designed for toddlers, teens and seniors. We recently announced efforts to keep Chicago parks busy with positive, engaging activities for the entire family. The Chicago Park District's *Night Out in the Parks* series features more than 750 performances and events at parks across the city. In addition to our annual attractions like Theater on the Lake, Movies in the Park, families can enjoy performances by the Chicago Shakespeare Theater, Midnight Circus, Redmoon Theater and countless other world-class events.

During the past year, strong fiscal management along with conservative budgeting principles helped the Chicago Park District achieve positive operating results for the 2012 fiscal year. We made a number of tough choices in order to maintain our solid financial standing.

As we look to the future, the Chicago Park District will explore other ways to operate more efficiently and boost revenue to support our parks. We will seek the support of elected officials, corporations and park advisory councils who understand the importance of parks and quality recreation to the overall health of our city. By working together, we can continue to make decisions that will positively impact Chicago families and communities today and into the future.

Thank you for your interest in the Chicago Park District's 2013 Popular Annual Financial Report.  
Sincerely,

Bryan Traubert  
President, Board of Commissioners

Michael P. Kelly  
General Superintendent & CEO

# COMPTROLLER'S MESSAGE

## Question, what is a PAFR?

A Popular Annual Financial Report (PAFR) presents Comprehensive Annual Financial Report (CAFR) information in a readily accessible and easy to understand format for the general public. The PAFR provides an overview of the Chicago Park District's financial position, including sources of revenues and expenditures, and economic information about the community. The Government Finance Officers Association of the United States and Canada has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to the Chicago Park District for its PAFR for the fiscal year ended December 31, 2013. This is a prestigious national award recognizing the District with the highest standards for preparation of state and local government popular reports. In order to receive this award, a government must publish a PAFR, the contents of which conform to program standards of creativity, presentation, understandability, and reader appeal. An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. We believe our current report, in the spirit of transparency and full disclosure, will also earn this notable recognition.

The data for this PAFR is taken from our CAFR for the fiscal year ended December 31, 2013. It is important to note that this report does not provide all the detailed financial information that is contained in our CAFR. PAFRs are supplements to, not replacements for, CAFRs. The CAFR includes all of the audited financial statements and disclosures and is presented on a Generally Accepted Accounting Principles (GAAP) basis.

The PAFR and CAFR are available on our website at:

<http://www.chicagoparkdistrict.com/departments/finance/comptroller>.

A hardcopy of either report may also be obtained by calling the Office of the Comptroller at (312) 742-4342.

## Chicago Park District History

Since its formation in 1934, the Chicago Park District has continued its tradition of innovative programs and ideas and beautifully designed landscapes and facilities. In the late 1940s, a ten year plan led to dozens of new parks, including a progressive school-park concept. In 1959, the system expanded again, when the City of Chicago transferred more than 250 parks, playlots, natatoriums, and beaches to the Chicago Park District. Now the steward of 8,000+ acres of open space (over 500 parks, 31 beaches, 50 nature areas, and 2 world-class conservatories) and the host of cultural, nature, sports and recreational programs, and thousands of special events, the Chicago Park District remains the nation's leading provider of green space and recreation.



# ORGANIZATIONAL STRUCTURE & MANAGEMENT

The Mayor of the City of Chicago appoints the Park District's seven-member Board, which is its highest authority. The Board is made up of three standing committees under which business is conducted: Administration, Programs and Recreation, and Capital Improvements. The Office of the Secretary serves as the Board's official record keeper, prepares the Board minutes and moderates the meetings. Chicago Park District board meetings take place on the second Wednesday of every month. To obtain more information on meeting locations, dates, and times, please call 312-742-5034 or go to the Chicago Park District website at:

<http://www.chicagoparkdistrict.com/departments/board-of-commissioners>

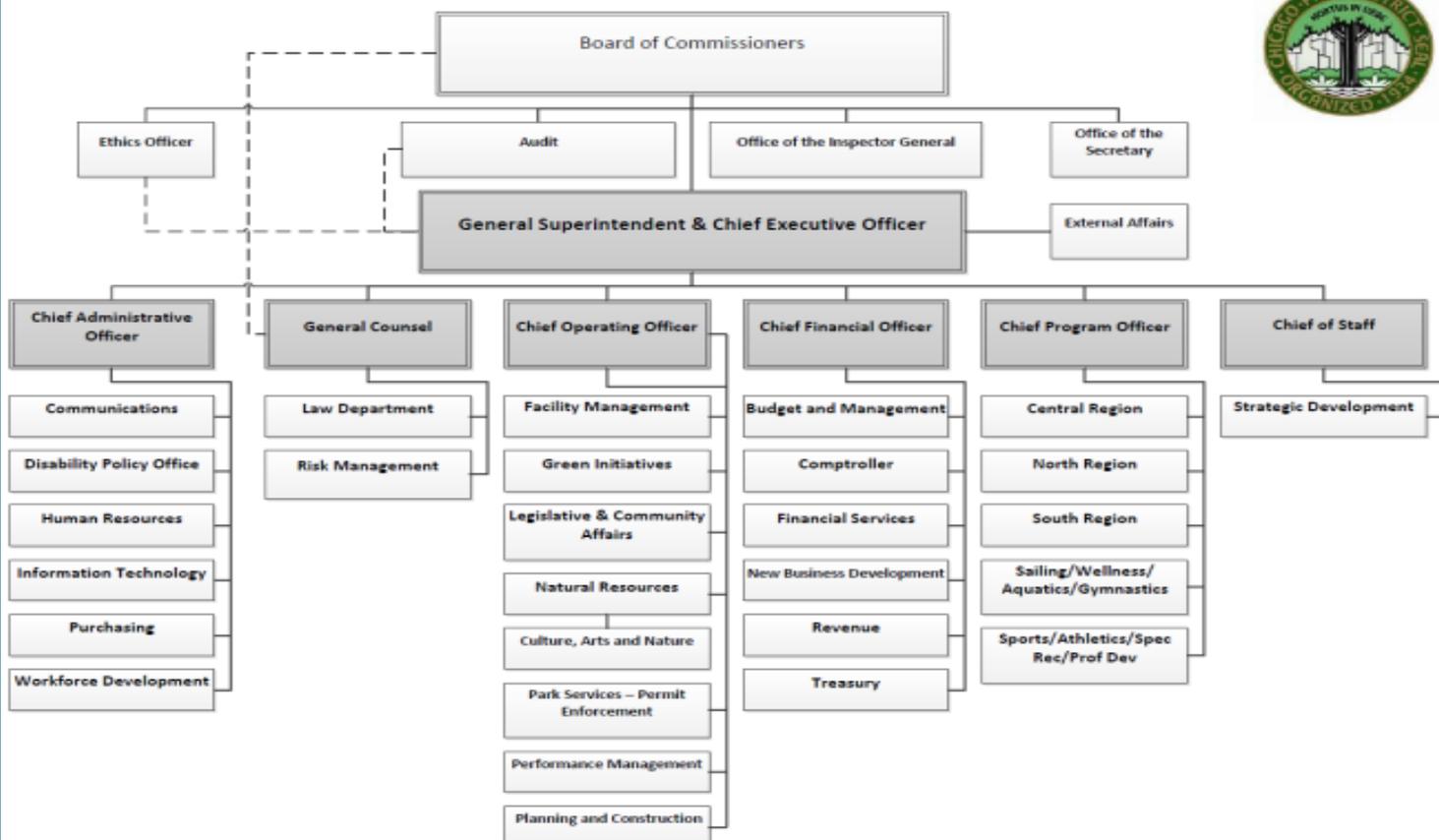
The reporting structure of the Chicago Park District begins with the Board of Commissioners, General Superintendent & CEO and six chiefs who manage the District's divisions. Individual departments within these divisions, including the three park regions (North, Central and South), are headed by a Director/Region Manager who oversees central administrative and park/regional staff.

## Officers

Michael P. Kelly, General Superintendent & CEO  
 Steve Lux, Chief Financial Officer  
 David Donnersberger, General Counsel  
 Vaughn Bryant, Chief Program Officer  
 Tanya S. Anthony, Chief Administrative Officer  
 Patrick J. Levar, Chief Operating Officer  
 Gia Biagi, Chief of Staff

## Key Finance Directors

Cecilia Prado, CPA, Comptroller  
 Cynthia Evangelisti, Acting Treasurer  
 Juliet Azimi, Director of Budget and Management





# STAFFED LOCATIONS

## North Region Manager



**Patrick Townsend**  
6601 N. Western  
(773)262-8658

Area 1 Manager	Area 2 Manager	Area 3 Manager	Area 4 Manager	Area 5 Manager	Area 6 Manager
<b>Brian Loll</b>	<b>Derrick Martin</b>	<b>Gary Kuzmanic</b>	<b>Maya Solis</b>	<b>Sandra Olson</b>	<b>Deb Maddox</b>
Brooks	Amundsen	Chippewa	Athletic Field	Berger	Adams
Chopin	Bell	Emmerson	Avondale	Broadway Armory	Chase
Dunham	Blackhawk	Green Briar	Brands	Clarendon	Gill
Edgebrook	Cragin	Gross	California	Lincoln Park Cult. Ctr	Haas
Edison	Galewood	Hollywood	Eugene Field	Loyola	Hamlin
Gladstone	Hermosa	Indian Boundary	Gompers	Margate	Holstein
Indian Road	Hiawatha	Mather	Horner	Paschen	Maplewood
Jefferson	Kelvyn	Peterson	Independence	Pottawattomie	Oz
Merrimac	Ken-Well	River	Jensen	Schreiber	Sheil
Norwood	Kosciuszko	Rogers	Kilbourn	Touhy	Trebes
Olympia	Mozart	Warren	Mayfair	White (Willie)	Wrightwood
Oriole	Riis	Welles	Paul Revere		
Portage	Rutherford Square	Winnemac	Sauganash		
Rosedale	Shabbona				
Wildwood	Simons				
Wilson					

## Central Region Manager



**Arthur Richardson**  
100 S. Central Park Way  
(312)746-5962

Area 1 Manager	Area 2 Manager	Area 3 Manager	Area 4 Manager	Area 5 Manager	Area 6 Manager
<b>Cynthia Rosario</b>	<b>Michael Scott Jr.</b>	<b>Elizabeth Garza</b>		<b>Michael A. Hixenbaugh</b>	<b>Jackie Payne</b>
Augusta	Altgeld	Daley Bicentennial	Archer	Armour Square	Anderson
Commercial	Austin Town Hall	Fosco	Cornell Square	Bosley	Chicago Women's
Eckhart	Clark	Harrison	Curie	Donovan	Dvorak
Humboldt	Columbus	Jesse White	Davis Square	Fuller	Haines
Kedvale	Douglas	Lake Shore	Kelly	McGuane	Kennicott
Lafollette	Franklin	Northerly Island	LeClaire Courts	McKinley	Kenwood
Pulaski	Garfield	Seward	Piotrowski	Ping Tom Park	Lake Meadows
Smith	Homan Square	Sheridan	Shedd	Taylor-Lauridsen	Mandrake
Wicker	Moore	Skinner	Vittum	Wentworth	Nat. Teacher's Academy
	Sumner	Stanton	Washtenaw	Wilson	Taylor
	Tilton	Union		Wilson CC	Williams

## South Region Manager



**Daphne Johnson**  
3344 W. 71st St  
(312)747-7661

Area 1 Manager	Area 2 Manager	Area 3 Manager	Area 4 Manager	Area 5 Manager	Area 6 Manager
<b>Kathy Voltz</b>		<b>Cordell Hopkins</b>	<b>Marge Burke</b>	<b>Sabrina Steward</b>	<b>Anita Gilkey</b>
Bogan	Foster	Cole	Beverly	Abbott	Avalon
Dooley	Gage	Dyett Rec. Ctr	Dawes	Ada	Bessemer
Durkin	Hamilton	Harris	Graver	Brainerd	Bradley
Hale	Hermitage	Jackson	Hayes	Cooper	Calumet
Lawler	Lindblom	Meyering	Kennedy	Euclid	Carver
Michael Madigan Sr.	Lowe	Midway Plaisance	Marquette	Fernwood	Gately
Minuteman	Martin Luther King Jr.	Nash	McKiernan	Grand Crossing	Jesse Owens
Normandy	Moran	Nichols	Mt. Greenwood	Jackie Robinson	Mann
Pasteur	Murray	Rosenblum/Mann	Munroe	Palmer	Pietrowski
Rainey	Ogden	South Shore Cult. Ctr	O'Hallaren	Robichaux	Rainbow Beach
Scottsdale	Sherman	Washington	Oakdale	Smith	Rowan
Senka	Sherwood	Washington Refectory	Ridge	Tuley	Russell Square
Strohacker	West Chatham	Woodhull	Tarkington	West Pullman	Trumbull
Valley Forge				White	Veteran's Memorial
Wentworth					Wolfe
West Lawn					

# OPERATING INDICATORS

## Summer Food Program Meals Served

### Central region:

Total meals in 2013	269,396
Total sites in 2013	62
<b>Average meals served per site in 2013</b>	<b>4,345</b>

### North region:

Total meals in 2013	322,589
Total sites in 2013	75
<b>Average meals served per site in 2013</b>	<b>4,301</b>

### South region:

Total meals in 2013	312,869
Total sites in 2013	75
<b>Average meals served per site in 2013</b>	<b>4,172</b>



## Park and Region Programming

Total number of Movies in the Park	194
Total number of Concerts in the Park	204
Performances at Theatre on the Lake	40
Number of Theatre Companies	8
Youth registration	137,585
Total registration	311,847
Total online registration	104,455
Percentage of online registrations to total registrations	33.50%

## Work Orders by Category:

	Totals
Brickwork	83
Carpentry	5,863
Cement and asphalt repair	84
Equipment repairs	376
Equipment requests	562
Erecting	679
General cleaning	115
Inside electric	4,920
Iron work	365
Mechanical	293
Moving/hauling	1,570
Outside electric	2,253
Painting	2,072
Plastering/painting	62
Playground repair	2,607
Plumbing repair	4,879
Roofing repair	318
<b>Total number of work orders</b>	<b>30,140</b>
<b>Total work orders completed</b>	<b>27,101</b>
<b>Percentage completed</b>	<b>90%</b>

## Landscape Tasks Completed by Category:

	Totals
Landscape operations:	
Mowing (1)	7,067
Cleaning (1)	7,623
Assigned Staff	206
Waste management:	
Contractor-Normal Waste Pickup (2)	6,037
Contractor-Recyclables (2)	1,810
CPD(Lakefront Only)-Normal Waste Pickup (2)	1,513
CPD(Lakefront Only)-Recyclables (2)	638
Herbaceous Organic Waste	2,220
Forestry:	
Forestry – Tree Removals	2,808
Forestry – Pruning/Trimming	10,908
Trees and Floral:	
Trees Planted	1,880
#Parks	69
Shrubs Planted	3,253
#Parks	42
Perennials Planted	3,400
#Parks	12
Annuals Planted	330,000
#Parks	26
Bulbs Planted	8,500
#Parks	8
Sod (3)	71,332

Snow removal is performed by regularly assigned staff for all snow events each year.

(1) Amounts in acres; mowing acreage is estimated

(2) Amounts in tons

(3) Amounts in square yds

Employees by Area	Year-Round	Year-Round & Seasonal
Administration	598	1,630
Beaches and pools	281	973
Landscape	241	873
Security	392	392
North	518	1,138
Central	508	907
South	511	1,061



# CPD SPOTLIGHT

## Wellness Unit

The Wellness Unit runs and manages the Park Family Wellness Initiative (PFWI) at 54 locations and 6 Wellness Centers, located at Broadway Armory, Humboldt Park, Pottawattomie Park, Homan Square, Palmer Park and Sherwood Park provide educational and programmatic strategies for childhood and adult obesity prevention throughout the City of Chicago. The core of the wellness programming include: 72 fitness centers, over 450 fitness classes for all ages, interactive gaming, fitness arcades for kids, youth nutrition education, Fun with Food, and many creative and social opportunities for families to enjoy healthier lifestyle.



The Unit provides programs and services in wellness, fitness and/or nutrition awareness in park locations city-wide, including managing equipment operations and maintenance of 72 fitness centers, 10 outdoor fitness courses and 6 fitness arcades. The Unit also develops program curricula, implements trainings and educational workshops, provides certification opportunities and/or technical support to park field staff who implement wellness programs throughout various park locations in addition to the Unit. The Wellness Unit maintains a healthy food environment by managing the Summer Food Program, After-School Snack Program and contractual agreements for healthy vending within our park system.

## Special Recreation Department

The Special Recreation Department (the “Department”) provides a diverse range of recreational opportunities for children and adults with disabilities. The Department is continually working to meet the recreational needs of all individuals with disabilities in the city of Chicago. The Department hosts both Special Events and Competitions throughout the year including Special Olympics Spring Games where over 3,500 athletes compete in Track and Field events and Valor Games - a cooperative effort with three organizations to offer wounded veterans a fun opportunity to compete in a variety of Adaptive Sports. The Special Recreation Department currently offers specialty programs serving the following populations: intellectual disabilities, physical disabilities, blindness or visual impairment, deaf and hard-of hearing and veterans (injured, able-bodied, and active duty).



# CHILDREN FIRST

*Our most important task is to bring children and families into our parks and give them great reasons to stay and play for a lifetime.*



# BEST DEAL IN TOWN

## Shakespeare in the Park July 26 – August 25, 2013

Chicago Shakespeare in the Parks brought William Shakespeare's *The Comedy of Errors*, FREE FOR ALL, to neighborhood parks



across Chicago. Audiences experienced the wildly entertaining tale of a man and his servants landing in a foreign land, searching for their long-lost twin brothers. Everywhere they go, strangers insist

that they're old friends. Mistaken identifies abound, but in the end, chaos gives way to clarity in this comedy filled with mayhem and madness.

## Theater on the Lake: The Chicago Summer Theater Festival June 12 - August 11, 2013



With six decades of drama, suspense, humor, and action, this Festival continues to draw in audiences that fill seats. These 'best-of' productions are created locally and feature dynamic performances that demand encores. Eight of Chicago's finest off-Loop theater companies showcase eight plays during the summer at the historical lakefront pavilion located at Fullerton and Lake Shore Drive. "The Bear Suit of Happiness", "Blackademics", "Lula del Ray", "There is a Happiness That Morning is", "That's Weird, Grandma", "The Quality of Life", "Long Way Go Down", and "The Chi-Town Clown Revenue featuring Honeybuns" were presented to the public.

## Night out in the parks May 18 – October 27, 2013

During 2013, the Park District branded the "Night Out in the Parks" series which encompassed 750 family cultural events. Highlights of this program included:



- Movies in the park (classics and current films),
- Park concerts
- Shakespeare (*The Comedy of Errors*),
- Theater on the Lake Performances (eight plays including "The Bear Suit of Happiness"),
- Redmoon Theater, and
- Midnight Circus

## Senior Games September 10 – 26, 2013

Participants have the opportunity to compete in a variety of sporting events held at various parks throughout the city including track and field, horseshoes, swimming, golf, bowling, bocce, and more. The games begin with Opening Ceremonies and end with an Awards Luncheon.



# BUILT TO LAST

## **CLARENCE F. BUCKINGHAM MEMORIAL FOUNTAIN** (See cover page for picture) **301 S. Columbus Dr.**

Clarence F. Memorial Fountain, one of the largest in the world, opened on May 26, 1927 and has since remained one of Chicago's most popular attractions. The Fountain is located in Grant Park and runs from 8:00 a.m. to 11:00 p.m. daily, typically from April to mid-October. While in operation, every hour on the hour for 20 minutes the Fountain produces a major water display and the center jet shoots 150 feet into the air. Beginning at dusk, light and music accompany the water display. The massive lower basin features four sets of Art Deco style sea horses representing the four states that border Lake Michigan.

## **HUMBOLDT PARK** **1400 N. Sacramento Ave.**

Humboldt Park totals 219 acres and is named in honor of Baron Freidrich Alexander Von Humboldt, a German naturalist and geographer famed for his five-volume work *Cosmos: Draft of a Physical Description of the World*. The field house (constructed in 1928) features a fitness center, two gymnasiums and meeting rooms. The park also includes an artificial turf soccer field, junior field, lagoon and a replica of the Chicago Cubs stadium. The historic Humboldt Park stables house the Institute of Puerto Rican Arts and Culture (the only museum in the nation that is completely dedicated to the history of Puerto Rican culture).



## **LEGION PARK** **3100 W. Bryn Mawr Ave.**



Created in 1930, Legion Park is named in honor of the veterans who served in the World War I U.S. Expeditionary Forces. The park features two junior baseball fields, two playslabs with basketball standards, two tennis courts, four playgrounds, a roller hockey area, a nature area, and a bicycle path. The ornamental fountain and oversized flower beds provides a great backdrop for wedding photos.

# EXTRA EFFORT

## awards and RECOGNITION

### Kathy Osterman Award Recipients

Patrick Levar, Chief Operating Officer  
Winner of Outstanding Executive Employee

Tanya Anthony, Chief Administrative Officer  
Outstanding Executive Employee, Finalist

Arthur Richardson  
Region Manager/Central Region  
Outstanding Professional Employee, Finalist

Alonzo Williams, Director of Revenue  
Outstanding General Service Employee,  
Finalist

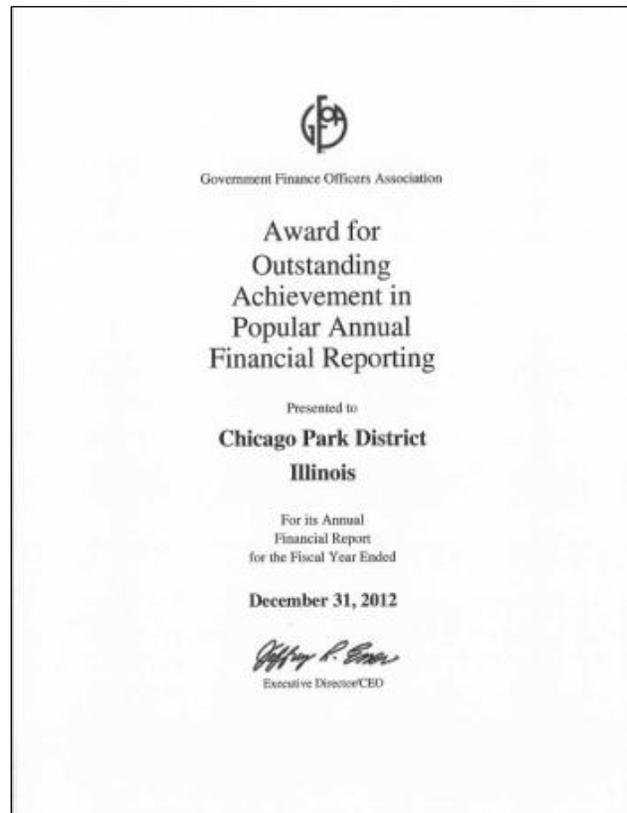
### GFOA Award

The Government Finance Officers Association (GFOA) has awarded the Chicago Park District the *Award for Outstanding Achievement in Popular Annual Financial Reporting* in 2012. This is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports. The Chicago Park District's Comptroller's Office was also awarded GFOA's Certificate of Achievement for Excellence in Financial Reporting every year since 2006. The Office of Budget and Management received GFOA's Distinguished Budget Presentation Award for all of its budgets since 2009.

### CAPRA Award

The Chicago Park District has been granted accreditation for standards of excellence in quality and efficiency by the Commission for Accreditation of Park and Recreation Agencies (CAPRA). CAPRA acknowledges that the Chicago Park District has fulfilled requirements exemplifying its commitment to serving its patrons, employees, volunteers and communities.

"The City of Chicago's incredible park system functions as a catalyst that keeps our community connected through recreation, cultural, and nature," said Mayor Rahm Emanuel. "This CAPRA accreditation acknowledges and underscores our city's commitment to parks and our unwavering efforts to improve the quality of life for all, residents and visitors alike."



# MANAGEMENT'S DISCUSSION & ANALYSIS

The Management's Discussion and Analysis offers readers a narrative overview and analysis of the financial activities of the District for the year ended December 31, 2013. Each year, the District produces a Comprehensive Annual Financial Report (CAFR). The CAFR is prepared using a reporting combination of both government-wide financial statements and fund financial statements. Our financial statements consist of three major components:

- **Government-wide financial statements** include the Statement of Net Position and the Statement of Activities, which provide an aggregate and long-term view of the District's finances. The government-wide financial statements are designed to provide readers with a broad overview of CPD's finances in a manner similar to a private sector companies.
- **Fund financial statements** include the balance sheet and statement of revenue, expenditures and changes in fund balances. The "fund-level" statements give a more detailed view of the revenues and expenditures and show how well the District has performed in its major funds.
- **Notes to the basic financial statements** provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

## GOVERNMENT-WIDE FINANCIAL STATEMENTS AND ANALYSIS

The **Statement of Net Position** presents financial information on all of the District's assets and liabilities, with the difference between the two reported as net position. The following is a summary of assets, deferred outflows of resources, liabilities and net position as of December 31, 2013 and 2012 (amounts are in millions of dollars).

	<b>2013</b>	<b>2012 (restated)</b>	<b>Increase (Decrease)</b>	<b>Percentage Increase (Decrease)</b>
<b>Assets:</b>				
Current and other assets	653	674	21	(3.1) %
Capital assets	1,867	1,805	62	3.4
Total assets	2,520	2,479	41	1.7
<b>Deferred Outflows of Resources:</b>				
Loss on prior debt refunding	7	11	(4)	(36.4)
<b>Liabilities:</b>				
Long-term obligations	1,073	1,044	29	2.8
Other liabilities	274	306	(32)	(10.5)
Total liabilities	1,347	1,350	(3)	(0.2)
<b>Net position:</b>				
Net investment in capital assets	1,012	952	60	6.3
Restricted	198	188	10	5.3
Unrestricted	(30)	-	(30)	
Total net position	1,180	1,140	40	3.5 %

At December 31, 2013, the total assets of the District were \$2.52 billion and exceeded liabilities by \$1.18 billion (net position). Of this amount, \$1.01 billion is net investment in capital assets.

Capital assets including land, buildings and equipment ended the year with a balance of \$1.87 billion, net of accumulated depreciation. This is an increase of nearly \$62 million over 2012. Total capital outlay for 2013 was \$115.8 million in comparison to the \$109.2 million spent on capital projects in 2012.

# MANAGEMENT'S DISCUSSION & ANALYSIS

The District's total net position increased by approximately \$40 million from 2012 primarily due to reduction in expenses compared to 2012. In 2012 the district amortized the remaining \$57.6 million balance of the contribution to the aquarium and museums. The decrease in expenses related to the aquarium and museums was offset with an increase in the net pension obligation of \$36.4 million.

**Net position.** As previously stated, net position over time may serve as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities by \$1,180 million at December 31, 2013.

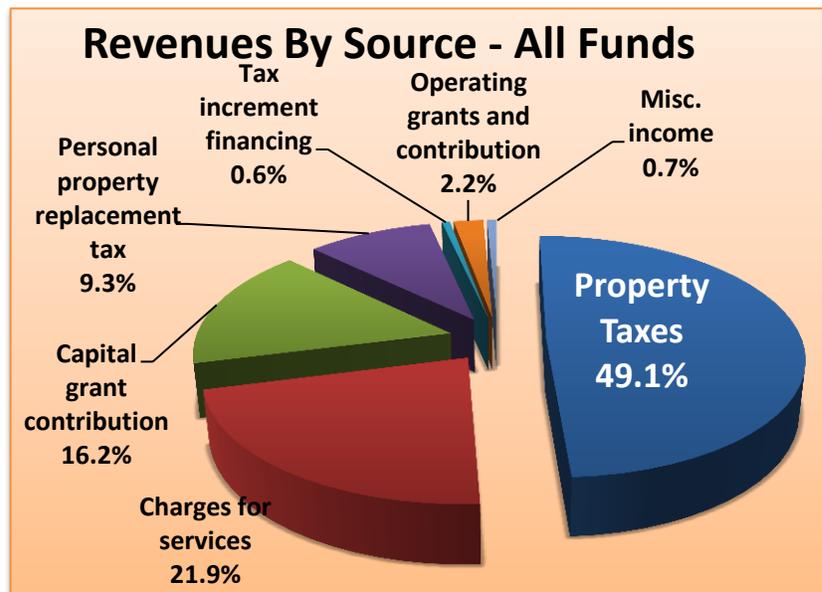
The greatest portion of the District's net position (85.8% or \$1,012 million), reflects its investment in capital assets, less any related outstanding debt that was used to acquire those assets. The District uses these capital assets to provide a variety of services, and accordingly these assets are not available for future spending. Although the District's investment in capital assets is reported net of related debt, it should be noted that the resources used to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the District's net position (16.8% or \$198 million) represents resources that are subject to external restrictions on how they may be used.

The remaining balance is an unrestricted deficit of \$30 million.

**Revenues** from all governmental activities in 2013 were \$491 million. This reflects an increase of \$20 million from 2012. This change is predominately a result of an increase in revenue recognition of capital and operating grants due to meeting eligibility requirements. Other changes include:

- **Property Taxes** decrease of \$3.5 million is attributable to a reduction in the PBC Operating tax levy. There was no further change in the District's tax levies from 2012.
- **Tax Increment Financing (TIF)** decreased by \$3.2 million, as a result of a lower surplus distribution in 2013 compared to 2012.



- **Charges for services** had a slight increase of \$2.9 due to a net growth of participation in the District's programs/events. Decreased revenue from harbors was offset by increased revenues from other charges for services (such as permits and Soldier Field). There were no increases in program fees in 2013.

**Expenses** for governmental activities in 2013 were \$451 million. This reflects a decrease of \$38.7 million from 2012. This change is primarily attributable to net pension obligation increase of \$36.4 million and a decrease of \$56.8 million due to the final amortization of the contribution to the aquarium and museums.

# MANAGEMENT'S DISCUSSION & ANALYSIS

## FUND FINANCIAL STATEMENTS AND ANALYSIS

The fund financial statements are more familiar to regular readers of the traditional Comprehensive Annual Financial Report (CAFR). Major funds are presented individually. Non-major governmental funds are combined in separate schedules. The District's sources (revenues) and uses (expenditures) of resources focus on the District's ability to finance operations in the short-term.

The District maintains 11 individual governmental funds of which five are major. The five major governmental funds are as follows: General Fund, Bond Debt Service Fund, Park Improvements Fund, Garage Revenue Capital Improvements Fund and Federal, State and Local Grants Fund. Data from the other six governmental funds are combined into a single, combined schedule. The total revenue from all funds from the last five years is shown below.

### Revenue by Source – All Funds from 2009 Through 2013 (Amounts are in thousands of dollars)

Revenue Source	2009	2010	2011	2012	2013	Increase (Decrease) from 2012
Property Taxes	\$ 277,740	236,493	301,147	261,320	236,145	(25,175)
Tax Increment Financing*	-	-	-	5,970	2,740	(3,230)
PPRT	42,150	44,349	41,340	40,052	45,716	5,664
Rental of Soldier Field	24,916	25,315	27,880	29,824	34,554	4,730
Harbor Fees	21,184	21,320	22,456	23,273	23,466	193
Recreational Activities	12,444	13,007	22,023	13,394	12,579	(815)
Donations and grant income	9,735	35,457	15,361	27,654	78,383	50,729
Other user charges	5,403	6,349	6,656	13,191	11,605	(1,586)
Golf course fees	4,613	4,668	4,782	5,163	5,206	43
Concessions	3,792	4,170	4,387	4,760	4,519	(241)
Rental of other property	2,376	2,537	2,421	860	1,189	329
Investment income	1,548	459	379	428	144	(284)
Parking fees	1,548	2,419	2,828	3,516	3,750	234
Miscellaneous	1,163	2,540	1,051	1,606	2,763	1,157
Northerly Island	882	979	703	1,007	1,207	200
Other privatized fees	3	-	-	-	-	-
<b>Totals</b>	<b>\$ 409,497</b>	<b>400,062</b>	<b>453,414</b>	<b>432,018</b>	<b>463,966</b>	<b>31,948</b>

\*Revenue from tax increment financing reported separately from property taxes starting 2012

Overall, revenue increased by approximately 31.9 million, primarily as a result of revenue recognition of capital and operating grants due to meeting eligibility requirements.

# MANAGEMENT'S DISCUSSION & ANALYSIS

## Expenditures by Function – All Funds from 2009 Through 2013 (Amounts are in thousands of dollars)

Expenditure Function	2009	2010	2011	2012	2013	Increase (Decrease) from 2012
Park operations and maintenance	\$ 104,769	95,802	107,994	97,169	104,591	7,422
Recreation programs	83,472	81,825	81,898	92,920	98,628	5,708
Special services	64,018	67,878	73,531	71,581	72,234	653
General and administrative	59,692	50,171	50,827	46,746	44,167	(2,579)
Capital outlay	78,120	121,396	132,610	109,248	115,812	6,564
Debt Service: Principal	33,418	43,892	46,065	49,994	46,094	(3,900)
Debt Service: Interest	38,883	39,544	43,002	42,026	41,549	(477)
Debt Service: Cost of issuance and other	327	1,792	1,449	-	1,012	1,012
<b>Totals Expenditure</b>	<b>462,699</b>	<b>502,300</b>	<b>537,376</b>	<b>509,684</b>	<b>524,087</b>	<b>14,403</b>
<b>Total Revenues</b>	<b>409,497</b>	<b>400,062</b>	<b>453,414</b>	<b>432,018</b>	<b>463,966</b>	<b>31,948</b>
Excess deficiency of revenues over expenditures \$	(53,202)	(102,238)	(83,962)	(77,666)	(60,121)	17,545

The Districts governmental funds reported combined ending fund balances of 308.6 million, a decrease of 11.8 million from the prior year amount of 320.4 million. Approximately 7.3% of this amount (\$22.6 million) constitutes *unassigned fund balance*, which is available for spending at the government's discretion. The remainder of the balance is not in a spendable form (\$.9 million nonspendable), restricted for particular purposes (\$89.6 million restricted), committed for particular purposes (\$121 million committed), or assigned for particular purposes (\$74.5 million assigned).

- The General Fund is the primary operating fund of the District and reported an ending fund balance of \$186 million. This includes a \$96.0 million balance from working cash balances. A fund balance reserve policy was established on January 28, 2009, to require a minimum balance in the amount of \$85 million.
- In the General Fund, revenue totaled \$258.3 million, while expenditures were \$268.2 million. This resulted in a decrease of fund balance of \$9.9 million in the General Fund from \$195.9 million at the end of 2012 to \$186.0 million at December 31, 2013.

### SIGNIFICANT NOTES TO THE BASIC FINANCIAL STATEMENTS

- The District's Pension Fund provides retirement, disability, and death benefits to its members and beneficiaries. The Pension Funds' "Actuarial Accrued Liability" (AAL) funding ratio as of December 31, 2013 was 45.5%. This was an increase from the AAL funding ratio of 43.4% at December 31, 2012.
- On January 7, 2014, Public Act 98-0622 was signed into law, changing the Retirement Fund's provisions including funding, retirement age, automatic annual increases and duty disability effective January 1, 2015
- At December 31, 2013 the District's general obligation bond rating was AA by Fitch Ratings; A1 by Moody's Investor Service; and AA+ by Standard & Poor'.

## KEY DEFINITIONS

**Actuarial accrued liability** – the present value of benefits promised that will not be provided through future normal costs.

**Actuarial accrued liability funding ratio** – the actuarial value of assets expressed as a percentage of the actuarial accrued liability.

**General Fund** – one of the five governmental fund types. The General Fund typically serves as the chief operating fund of a government and is used to account for all financial resources except those required to be accounted for in another fund.

**Governmental activities** – activities generally financed through taxes, intergovernmental revenues and other non-exchange revenues. The activities are usually recorded in the governmental funds.

**Governmental funds** – funds generally used to account for tax-supported activities. There are five different types of governmental funds:

1. General Fund
2. Special Revenue Fund
3. Debt Service Fund
4. Capital Projects Fund, and
5. Permanent Funds

**Capital Assets** – the District's capital assets includes land and land improvements, works of art and historical collections, constructions in process, infrastructure, site improvements, harbor and harbor improvements, stadium and stadium improvements and equipment.

# LOCAL ECONOMY

## **BUSINESS ENVIRONMENT**

Chicago continues to enjoy one of the most diverse economies in the nation, comprised of mature and emerging industries, including business and financial services, manufacturing, aviation, transportation and warehousing, biotech and life sciences, education and healthcare.

Chicago's large and diverse economy contributes to a gross regional product of more than \$530 billion. Total Chicago area trade reached \$193 billion in 2013, up from \$154 billion in 2008. With 4.3 million employees and over 270,000 businesses, the Chicago metropolitan area is home to more than 400 major corporate headquarters, including 30 Fortune 500 headquarters.

## **HOUSING**

According to the Illinois Association of Realtors, 2013 marked a strong year of housing recovery. The city of Chicago saw a 12.5 percent year-over-year home sales increase in December 2013 with 2,080 sales, up from 1,849 in December 2012. The year-end 2013 home sales totaled 27,155, up 21.2 percent from 22,397 home sales in 2012. The median price of a home in the city of Chicago in December 2013 was \$210,000 up 13.5 percent compared to December 2012 when it was \$185,000. The year-end 2013 median price reached \$220,000, up 18.9 percent from \$185,000 in 2012.

Data Source: Illinois Association of Realtors, January 23, 2014

## **EDUCATION**

With education being a driver for economic prosperity, Chicago is home to more than 140 colleges and universities, which grant a combined 145,000 degrees (including 25,000 bachelor's, 18,000 master's and 4,000 doctoral degrees).

## **TOURISM**

Tourism, business and convention travel to Chicago reached record levels in 2013, with 48.4 million visitors to the City, and increase of 4% over 2012. The Park District offers many of the cultural and recreational attractions for these travelers from the parks, museums, lakefront, and more. This activity continues to be a significant part of the local economy, helping to strengthen small businesses and provide jobs.



# CAPITAL IMPROVEMENTS PROJECTS

Nearly 100 new capital projects are under construction including Maggie Daley Park redevelopment, Big Park in Little Village new park development, River Park Boat House, Park 560 Jesse White Field House, 100 Chicago Plays! playground renovations, and restoration of the Garfield Park Conservatory.



**CHICAGO PLAYS! EQUIPMENT PROGRAM** is an effort to renovate 300 Chicago playgrounds over the next five years. Each project includes new playground equipment and site restoration as needed. In 2013, 50 playgrounds were renovated for a total Park District investment of \$6.2 million. In 2014, the District's goal is to renovate another 100 playgrounds. By the end of this program, every neighborhood in Chicago will have a new playground.

**PING TOM FIELD HOUSE** – was constructed for the near south side community area in 2013. The new LEED field house is a 33,430 square foot facility with a regulation gymnasium, 9 foot deep swimming pool, fitness center, club rooms, locker rooms, and roof deck event space. Approximately \$16 million in outside tax increment financing funding and \$1.5 million of Park District funding were capitalized in 2013.



**CLARK PARK BOAT HOUSE** is an approximately 22,620 square foot rowing training and boat storage facility on the Chicago River. It consists of a two story mechanically heated and cooled building, a one story tempered boat storage building, and a floating boat launch dock in the Chicago River. Approximately \$6.2 million in Park District funding and \$3.2 million in outside grants and donations were capitalized in 2013.

# COMMUNITY EFFORTS

## ADVISORY COUNCILS

An advisory council is a voluntary group of individuals who meet on a regular basis to support the effective functioning of a park. The Chicago Park District (CPD) has about 200 registered Park Advisory Councils (PACs). Anyone interested in joining or forming a PAC can contact the local park supervisor.

## VOLUNTEER PROGRAM

Volunteering opportunities exist for every interest and level of time commitment including:

- One-day options (corporate/group, environmental stewardship days, special events)
- Longer-term options (coaching and sport instruction, conservatory support, tutoring/mentoring at after school programs and camps, community gardening, nature area monitoring and stewardship, and docent programs).



## NATURE AREA VOLUNTEER STEWARDSHIP PROGRAM

The Volunteer steward works collaboratively with District staff and contractors to protect, maintain, and restore the natural integrity of their adopted nature area. A volunteer steward coordinates and oversees the volunteer management and restoration of a Chicago Park District nature area. Benefits of becoming a volunteer steward include learning about native Illinois flora and fauna, gaining hands on experience with ecological restoration, developing new leadership skills, and working with volunteers to enhance Chicago's nature areas.



The mission of Friends of the Parks (FOTP) is to preserve, protect, improve and promote the use of Chicago's parks, preserves, and recreational areas for the benefit of all neighborhoods and citizens.

Friends of the Parks (**FOTP**):

- Provides support to neighborhood park advisory councils.
- Works with volunteers on park cleanup and beautification projects.
- Offers park tours and lectures in an effort to increase park awareness and participation.
- Established the Public Trust Program to ensure that proposed development on public park lands and lakefront is in compliance with the Lake Michigan and Chicago Lakefront protection ordinance.

For more information, visit [fotp.org](http://fotp.org).



The Chicago Park Foundation was created in 2012 as an avenue to raise funds in support of the programs and facilities of the Chicago Park District.

For more information visit, [www.chicagoparksfoundation.org](http://www.chicagoparksfoundation.org)

# PRIVATIZED CONTRACTS

## Lakeside Harbors

The Chicago Park District owns the largest municipal harbor system in North America, consisting of 9 harbors with over 5,100 boat slips and moorings. Harbors have appeared prominently in lakefront planning and development since the creation of Burnham and Bennett's plan of 1909. The harbors are managed by Westrec Marina.



Located in the Bronzeville neighborhood on Chicago's south side, the 31st Street Harbor incorporates extensive new community amenities and a 1,000 boat slip marina. The 1,200 foot long breakwater will also create a new underwater habitat and provide opportunities for fishing.

## Golf Courses



The Chicago Park District accommodates 6 golf courses, 3 driving ranges, and 2 miniature golf courses managed by Billy Casper Golf. Many of the facilities, such as the Diversey Driving Range, offer picturesque views of the city and of Lake Michigan.

## Soldier Field

Soldier Field, one of Chicago's most famous landmarks, opened in 1924 and is the home to the beloved Chicago Bears whom won a championship in 1985. The stadium has a long history of hosting exciting sports and special events including the 15<sup>th</sup> Chicago Football Classic. This monument is nestled in the city's museum campus.



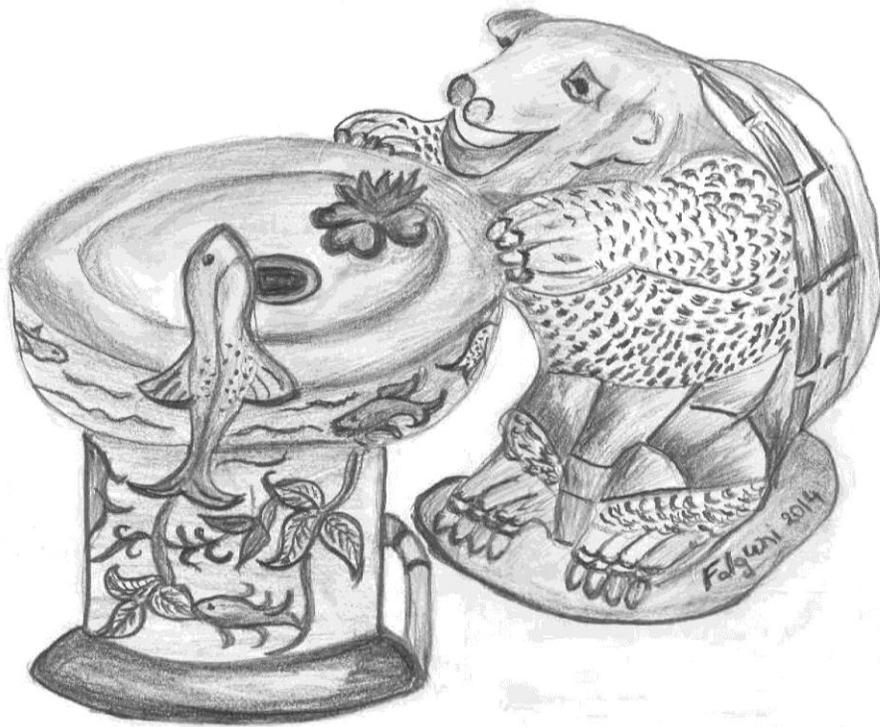
The surrounding 17-acre park is home to beautifully landscaped grounds and family areas such as the Children's Garden, Sledding Hill and Veteran's Memorial. Soldier Field is managed by SMG.

Soldier Field is the first existing North American Stadium to receive the award of LEED-EB (Leadership in Energy and Environmental Design-Existing Building) Certification and the first NFL stadium to receive the prestigious award.

# FEATURED PARKS



SKINNER PARK PLAYGROUND DRAGON  
1331 W. Monroe St.



GOUDY SQUARE PARK TURTLE FOUNTAIN  
1249 N. Astor St.

Drawing by Falguni Desai,  
Comptroller's Office

# CONTACT US

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541 N. Fairbanks (312) 742-7529  
Chicago, IL 60611  
[www.chicagoparkdistrict.com](http://www.chicagoparkdistrict.com)

**Special Event Venues:** (312) 742-4847

**Park Concessions Management:** (312) 750 1035  
**Sports Management Group (Soldier Field):** (312) 235-7000  
**Westrec Marinas, Inc. (Harbors):** (312) 742-8520  
**Billy Casper Golf (All Locations):** (312) 245-0909  
**MLK Entertainment Center:** (312) 747-2602

**Museum Partners:**  
John G. Shedd Aquarium (312) 939-2438  
DuSable Museum of African American History (773) 947-0600  
Adler Planetarium and Astronomy Museum (312) 922-7827  
Field Museum of Natural History (312) 922-9410  
Museum of Science and Industry (773) 684-1414  
Art Institute of Chicago (312) 443-3600  
National Museum of Mexican Art (312) 738-1503  
Peggy Notebaert Nature Museum (773) 755-5100  
Museum of Contemporary Art (312) 280-2660  
Chicago History Museum (312) 642-4600  
Institute of Puerto Rican Arts and Culture (773) 486-8345

**Standard Parking:** (877) 638-3716  
**Friends of the Parks:** (312) 857-2757

For more information, please use any of the following communication options:



[www.chicagoparkdistrict.com](http://www.chicagoparkdistrict.com)

- **Email:** Sign-up to receive monthly or quarterly newsletters. Go to the Chicago Park District website and click on “contact us” to submit your information.
- **Online:** Visit us at [www.chicagoparkdistrict.com](http://www.chicagoparkdistrict.com) to learn more about Chicago Park District programs and services.
- **Social Media:** Stay connected with us via social media for updates and photos on YouTube, Facebook, and Twitter.